

MEMORANDUM OF ASSOCIATION OF NORTH WEST AEROSPACE ALLIANCE

1. The name of the Association is 'NORTH WEST AEROSPACE ALLIANCE' hereinafter called 'the NWAA'.
2. The NWAA's Registered Office is to be situated in England and Wales.

We, the subscribers to this Memorandum of Association, wish to be formed into an Association Pursuant to this Memorandum.

Name Address and Description Of Subscribers

Revision Number: 2

Amended on: 5 December 2011

Ratified by Board on: 05/12/2011


Neil McKay
Signature of Chairman

Ratified by Membership on: 05/12/11


Kathryn Heseltine
Signature of Company Secretary